

# Rapid Operational Assessment (ROA)

72 hours to surface what your operation can't afford to overlook



## Why an ROA?

- **Speed with substance:** 72 on-site hours, decades of expertise, zero fluff.
- **Early warning system:** find latent conditions before they become downtime, litigation, or loss of life.
- **Executive clarity:** prioritized findings mapped to ROI, risk reduction, and regulatory expectations.

## Sectors We Serve

- **Energy (Oil & Gas, Nuclear, Renewables)** Up/down/midstream oil & gas operations; power generation; LNG & pipelines
- **Utilities & Critical Infrastructure** Electric & gas utilities; water treatment; telecommunications; other critical infrastructure
- **Maritime & Shipbuilding** Naval & commercial shipbuilding; fleet operations; shipyard safety
- **Manufacturing (High-Tech & Heavy Industry)** Chemical / petrochemical; advanced materials; precision manufacturing
- **Mining & Natural Resources** Extraction; processing; resource exploration / environmental & safety concerns
- **Aerospace & Defense** Military operations; defense contractors; system reliability

## Results our clients see

*"...abundantly refreshing to have an independent and fresh look from a set of eyes focused on operational excellence without any legacy oil patch bias."*

- Ann Fox, CEO, Nine Energy

## What we examine

Pillar	Sample focus questions
Leadership	Do leaders model high reliability mindsets? Is decision latency adding risk?
Culture	How freely does bad news travel? Are near misses investigated or ignored?
Management System	Are procedures, MOC, and work controls aligned and followed?
Operational Feedback	Are KPIs and learning loops calibrated to reality or wishful thinking?

## Three Phase Approach

- **Pre assessment alignment** (virtual, 1 week out): clarify scope and success criteria; collect key documents and performance data.
- **72 hour immersion** (on-site): direct observation, structured leadership interviews, rapid system reviews, and real time sense making huddles.
- **Executive read out & roadmap** (day 4): heat map of strengths, gaps, and quick wins; risk ranked action plan with owners and timelines.